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# COFACE REPORTS €240.5M NET PROFIT IN 2023 OF WHICH €50.8M IN Q4-2023

## Turnover reached €1,868m y-t-d, up +6.0% at constant FX and perimeter

- > Trade Credit Insurance premiums growing by +5.4%. Negative client activity in H2-23 with lower inflation and economic slowdown
- > Client retention at record highs (93.1%); pricing down (-1.9%) in line with historical trend
- > Business information growing again double-digit (+17.3% at constant FX, Q4-23 at +23.4%); factoring up by +2.6%

# FY-2023 net loss ratio at 37.7%, improved by 2.0 ppts. Net combined ratio at 64.3% improved by 3.3 ppts vs. FY-2022 applying IFRS17 methodology

- > Gross loss ratio at 35.8%, up by 0.3 ppt, in a risk environment getting closer to historical average
- > Net cost ratio improved by 1.4 ppt at 26.6% reflecting high reinsurance commissions and business mix while we continue to invest
- > Net combined ratio for Q4-23 at 59.0% improving by 14.4 ppts on large cases favourable development

Net income (group share) at €240.5m, of which €50.8m in Q4-2023

Moved Mexico from LAR to NAR region, effective with Q1-2024 reporting

Reminder: Coface applies IFRS 17 and IFRS 9 accounting standards since 1<sup>st</sup> January 2023. All comparisons are made with 2022 IFRS 17 methodology numbers disclosed on 27 April 2023.



# SOLVENCY RATIO AT 199%¹; €1.30 PROPOSED DIVIDEND PER SHARE²

RoATE<sup>3</sup> stands at 13.4% for the year

Estimated solvency ratio at c. 199%<sup>1</sup>

- Solvency above target range set at 155-175%
- > Stable retention with reinsurance cession rate at 23% for 2023; reinsurance renewed at stable conditions despite a still tight market

Strong balance sheet and high profitability allow for high distribution to shareholders

> €1.30 dividend per share<sup>2</sup>, corresponding to an 81% pay-out ratio in line with Build to Lead target

Coface has continued to deliver on key operational milestones in a still highly uncertain economic environment:

- Successfully transitioned to IFRS17 reporting
- > Confirmed that Business Information represents a highly synergetic growth opportunity for Coface

Xavier Durand's mandate as CEO has been renewed for 4 years

Coface's new strategic plan "Power the Core", to be presented on 5<sup>th</sup> March will leverage on the numerous successes of Build to Lead



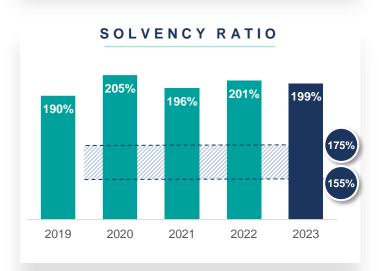
<sup>1</sup> This estimated solvency ratio constitutes a preliminary calculation made according to Coface's interpretation of Solvency II regulations and using the Partial Internal Model. The result of the definitive calculation may differ from the preliminary calculation. The estimated solvency ratio is not audited.

<sup>&</sup>lt;sup>2</sup> The proposed distribution is subject to approval by the general shareholders meeting on 16 May 2024

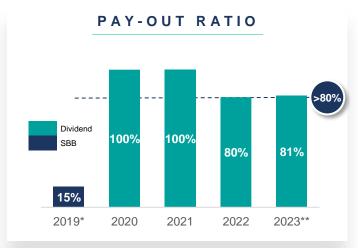
<sup>3</sup> RoATE = Average return on equity

# CLEARLY MET OR EXCEEDED BUILD TO LEAD THROUGH THE CYCLE OBJECTIVES



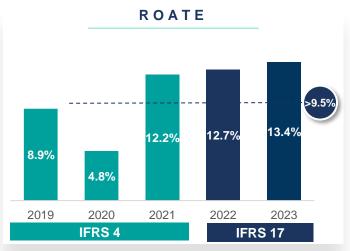






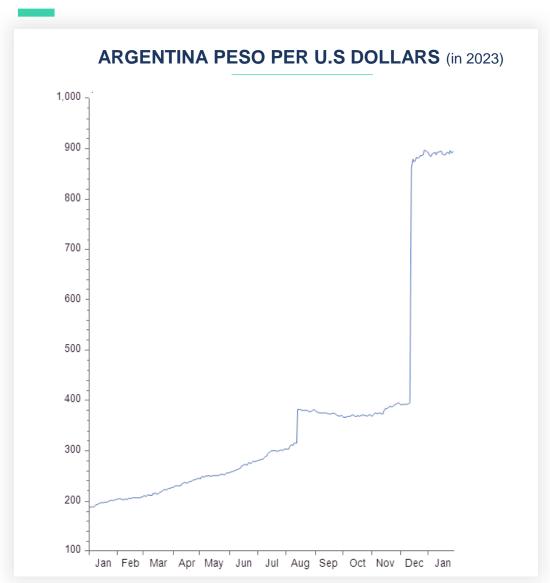
\*In view of the scale of the health crisis and following the vote at the Combined General Shareholders'
Meeting of May 14, 2020, it was decided not to pay a dividend for the fiscal year ended December 31, 2019.

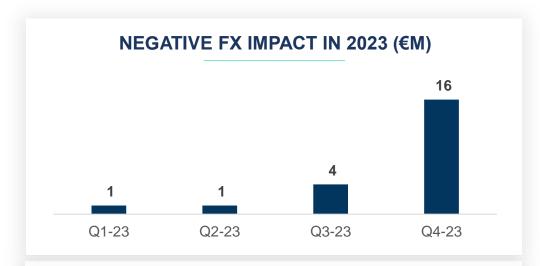
\*\* The proposed distribution is subject to approval by the general shareholders meeting on 16 May 2024





# ARGENTINIAN PESO DIVIDED BY FOUR IN A YEAR





## **KEY HIGHLIGHTS**

- Coface changed its functional currency from ARS to USD for the insurance company
- Foreign exchange restrictions are still in place
- Difficulties to access foreign currencies triggered numerous EDDs (Extension of due date) declarations
- Coface booked significant IBNR reserves pending clarification on access to USD payments
- Total exposure to Argentinian debtors at EUR1.5bn



<sup>\*</sup> Source: FactSet Prices

# **CSR: STRATEGY AND TARGETS\***

## **RESPONSIBLE** INSURER

- Decreased GHG emissions of investment portfolio and joined NZAOA & UN PRI
- Continuously expanded commercial exclusion policy

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- Built internal tool to assess environmental impact of debtor portfolio
- Integrated 3 ESG indicators into Risk **Appetite Statement**
- Integrated climate in our risk monitoring (ORSA, investment, remuneration)
- Initiative to achieve 500m€ of Single Risk exposure on ESG projects by
- Further decrease GHG emissions of investment portfolio
- Expand exclusion policy
- Better incorporate CSR criteria into the procurement policy
- Follow up on Single risk initiative

**30%**\*\* reduction of investment portfolio emissions by 2025 (vs. 2020)

## **RESPONSIBLE EMPLOYER**

- Diversity & Inclusion:
- √ 80/100 in the Group Gender Index according to new methodology (grew from 80 to 88 under previous methodology)
- Employee engagement measured 3 times a year (eNPS well over benchmark, engagement score continuously improving)
- Drove employee development (mentoring, international mobility: +100% over last 4 years)
- Operational academies (UW, commercial)
- Strengthening training through digital academies (BI, HR)
- Pursuing efforts on gender equality and career development
- Promoting equal opportunities in the regions, on the model of French Potter foundation

40% women in top 200

manager by 2030

## **RESPONSIBLE ENTERPRISE**

- Completed a carbon footprint assessment and developed a reduction plan & trajectory towards Net zero in 2050
- Implementation of reduction plan under way:
  - ✓ Business travels, office space & document printing reduced
  - ✓ Introduction of hybrid and electric cars in the car fleet
  - ✓ Flex office, etc.
- Implemented a tool dedicated to CSR data collection & monitoring
- reduction plan
- Add a carbon footprint module in the CSR data collection tool
- Keep up with coming surge of



Reduction target by 2025: - 11% for operations emissions (-28% reduction effort)

- Pursue deployment of emissions
- regulations as CSRD



2 CSR trainings in 2024: inclusive leadership for senior managers and responsible IT (eLearning)

**DRIVING THE** 

CULTURE

Upgraded from AA to AAA by MSCI /

rated Low risk by Sustainalytics

Strengthened awareness of CSR

across the Group (CSR and DE&I

including EXEC team)

initiative Green to Lead

customer requests)

communication

champions, quarterly CSR committee

Supported grass root employee-driven

Built and deployed first customized

Answer more extra-financial rating

agencies (e.g. EcoVadis following

Strengthen internal/ external

Group environmental eLearning

\* New / update in 2023

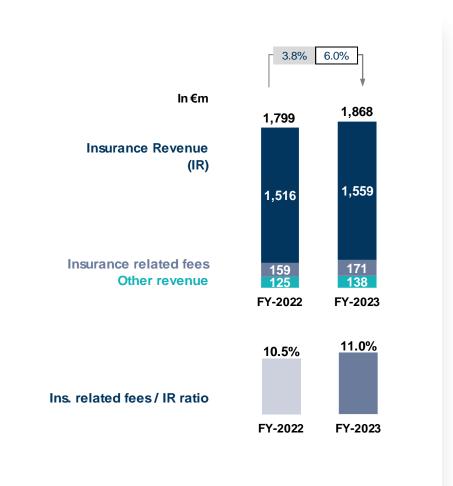
\*\* Limited to equities & corporate bonds (scope 1 & 2) Carbon footprint calculated by Amundi. Methodological change to be noted in 2023







# TURNOVER GROWTH AT 6.0% WITH ACTIVITY CONTINUED SLOWDOWN



# Total revenue up +6.0% vs. FY-22 at constant FX and perimeter (applying IFRS17 methodology)

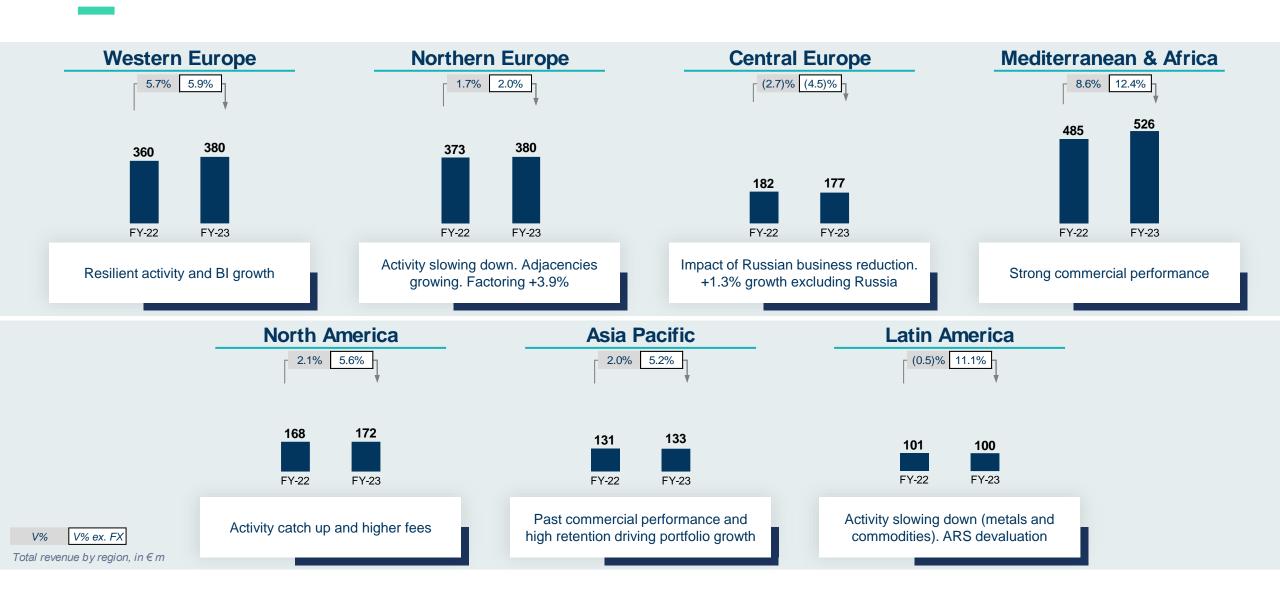
- > Trade credit insurance\* premiums growing at +5.4% at constant FX due to record high retention. Client activity continued to decelerate.
- Other revenue up +10.3% vs. FY-22 at constant FX and perimeter with:
  - > Business information sales up +17.3% and +23.4% in Q4-23
  - Third party debt collection up by +42.1% from a small base
  - → Factoring up by +2.6%
- > Insurance fees confirms recovery, up by +8.7% at constant FX





<sup>\*</sup> Including Bonding and Single Risk

# HIGH RETENTION ACROSS REGIONS, ACTIVITIES REFLECTING LOCAL ECONOMIES



# REDUCED ACTIVITY, RECORD HIGH RETENTION & REBOUNDING NEW SALES

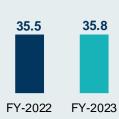


<sup>\*</sup> Portfolio as of 31 December 2023; and at constant FX and perimeter. New production: in €m



# GROSS LOSS RATIO AT 35.8%, WITH HIGH RESERVES BOOKINGS AND RELEASES

Loss ratio before reinsurance and including claims handling expenses, in %





- Slow normalization continues:
  - Number of claims increasing since mid-21, FY-2023 now 8% lower than in 2019 with claims amount now similar
  - Severity still below historical average

- No change in reserving policy
- Opening year loss ratio at 83.7% undiscounted to account for political and economic uncertainty
- Building special reserves around Argentina and Brazil retail
- Significant Q4-23 reserve releases with partial large loss recovery booked in Brazil

## Loss ratio before reinsurance and excluding claims handling expenses, in %



# LOSS RATIOS REMAIN UNDER CONTROL IN MOST REGIONS

• IFRS 17

Loss ratio before reinsurance, including claims handling expenses - in %





- IFRS 4

\*% of Total revenue by region

# RISKS WELL UNDER CONTROL EXCLUDING LATAM LARGE CASE

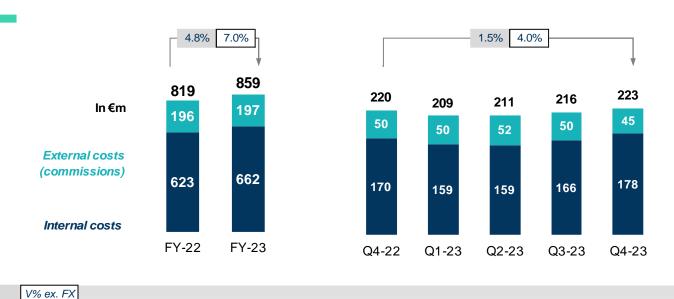
Loss ratio before reinsurance (by quarter), including claims handling expenses – in %

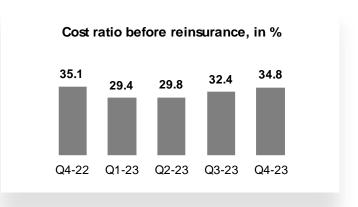


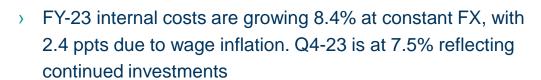
<sup>\*%</sup> of Total revenue by region



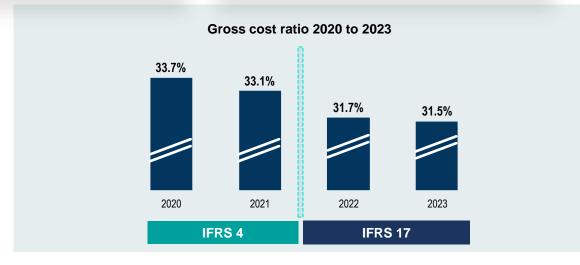
# COST RATIO IMPROVING DESPITE REVENUE SLOWDOWN AND INVESTMENTS













# REINSURANCE TREATIES AGAIN RENEWED AT STABLE CONDITIONS

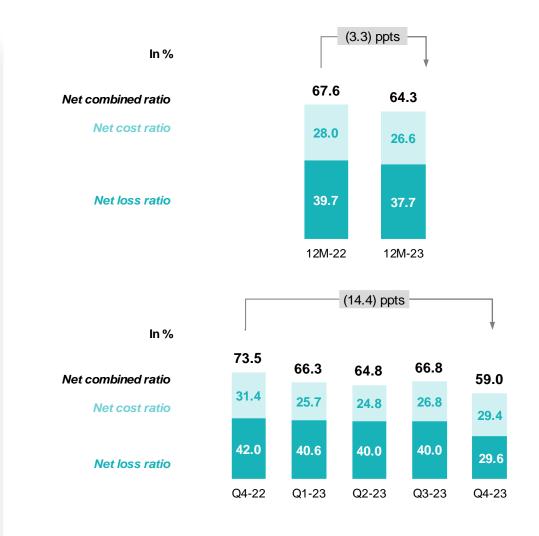
- Premium cession rate at 27.2%
- Claims cession rate at 23.3% with limited impact from non-proportional treaty on large loss
- Commissions received from reinsurers remain high reflecting past low loss activity
- Successful reinsurance renewal with unchanged 23% cession rate and conditions despite still hard reinsurance market

	12M-22	12M-23
Insurance revenue	1,515.7	1,559.1
Net earned premiums	1,106.9	1,135.0
Premium cession rate	27.0%	27.2%
Gross claims expenses	(537.7)	(558.0)
Net claims expenses	(439.0)	(427.8)
Claims cession rate	18.4%	23.3%

	12M-22	12M-23	<b>V</b> %
Insurance result before reinsurance	447.3	454.0	+2%
Reinsurance result	(138.6)	(104.2)	- (25)%
Insurance result after reinsurance	308.6	349.8	+13%



# **NET COMBINED RATIO IMPROVED AT 64.3%**



- Net combined ratio improved to 64.3% (vs. 67.6% at IFRS17 methodology in 2022) reflecting improving cost ratio, slightly better loss ratio in a more difficult economic environment and no further impact from public reinsurance schemes
- Cost ratio down 1.4 ppt vs. 2022 (IFRS 17 methodology) with good cost discipline against slower revenue growth and higher reinsurance commissions
- FY-23 net loss ratio improved by 2.0 ppts vs. 2022

 Q4-23 net combined ratio improved by 7.8 ppts compared to previous quarter with large partial reserve releases on large LatAm case



# FINANCIAL PORTFOLIO: INCREASED UNDERLYING INCOME WITH HIGHER RATES



€m	FY-23
Income from investment portfolio without gains on sales**	64.9
FVPL and gains on sales and impairement, net of hedging***	(3.7)
FX effect	(38.7)
Other	(10.1)
Net investment income  Insurance Finance Expenses	(40.0)
Accounting yield on average investment portfolio	2.0%
Accounting yield on average investment portfolio without gains and mark-to-market	2.1%

<sup>\*</sup> Excludes investments in non-consolidated subsidiaries

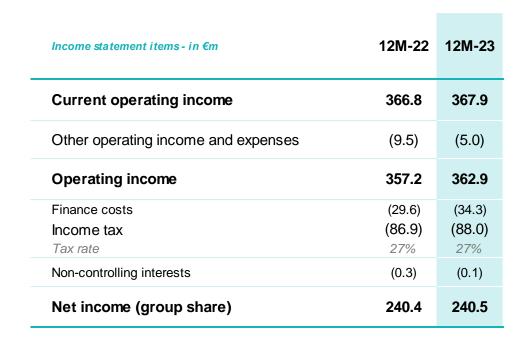
- > Recurring income from investment portfolio at €64.9m reflects higher yields environment. New money invested at 3.9%
- > Insurance Finance Expenses at €40.0m on higher discount rates and higher loss reserves
- Realized gains offsetting negative revaluation of real estate investments (-€28.9m) to limit FVPL impact at -€3.7m
- > FX accounting impact mostly comes from Argentina devaluation and hyperinflation in Turkey



<sup>\*\*</sup> Excludes investments in non-consolidated subsidiaries, FX and investment management charges

<sup>\*\*\*</sup> This represents the cumulative impact of realized gains and losses, impairments and impairments release, as well as equities & interest rate derivatives

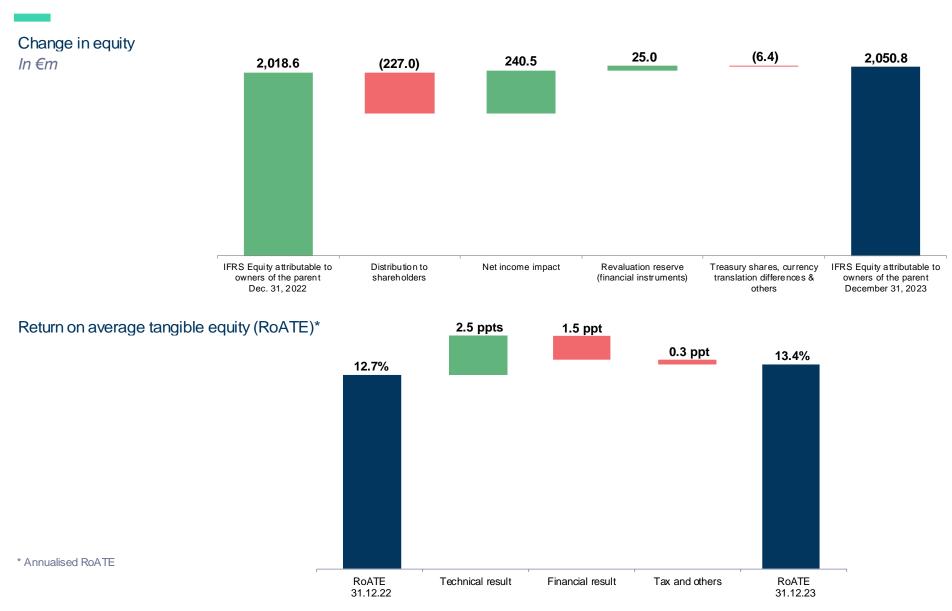
# 2023 NET INCOME AT €240.5M OF WHICH €50.8M IN Q4-2023



- > Net earned premiums up by 2.5% at €1,135m
- Operating income up 1.6%
- Tax rate at 27% (27% in 2022 and 36% in Q4-23)
- > Net income stable at €240.5m



# **ROATE STANDS AT 13.4%, UP 0.7 PPT**



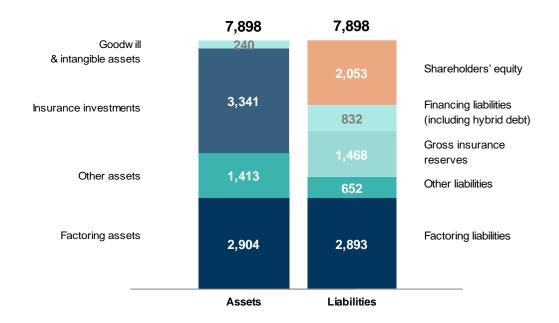






# **SOLID BALANCE SHEET**

# FY-2023 simplified balance sheet *In* €*m*



## **Financial strength**

- Fitch: AA-, stable outlook rating affirmed on 9 November 2023
- Moody's: A1, stable outlook opinion raised on 28 September 2023
- AM Best: A (Excellent), stable outlook rating affirmed on 22 May 2023

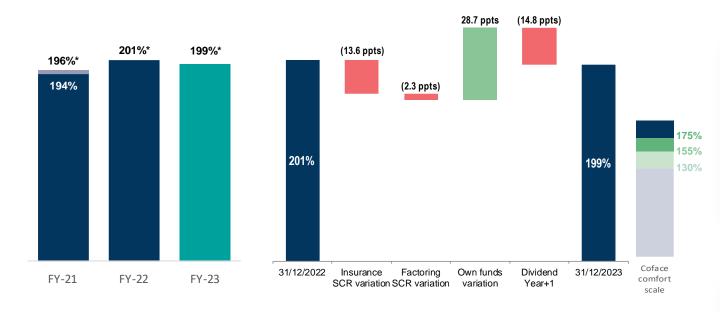
Book value per share at €13.8

Tangible book value per share at €12.2



# ROBUST SOLVENCY OVER TIME

## FY-2023 estimated Solvency ratio above target range



Government schemes' impact

Estimated Solvency above the upper range of the comfort scale (155% - 175%)
Insurance SCR up on higher non-life underwriting risk reflecting business growth
Eligible own funds up in line with shareholders' equity

# Low sensitivity to market shocks market sensitivity tested through instantaneous shocks 31/12/2023 SCR cover +100 bps Interest rates (1) +100 bps Spread - 25% Stock market 197%



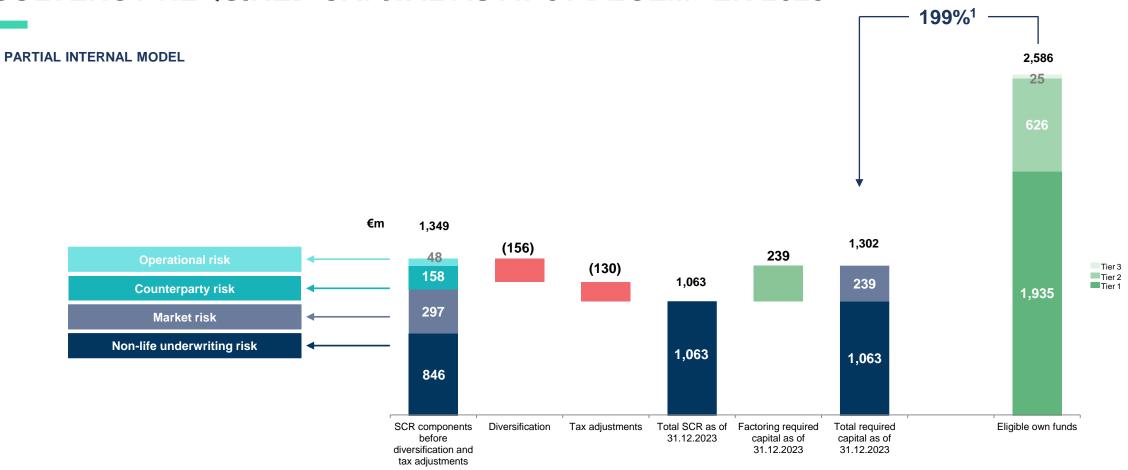


- (1) +100 bps on credit and +50 bps for OECD government debt
- (2) Based on the level of loss ratio corresponding to 98% quantile
- (3) Based on the level of loss ratio corresponding to 95% quantile



<sup>\*</sup> This estimated solvency ratio constitutes a preliminary calculation made according to Coface's interpretation of Solvency II regulations and using the Partial Internal Model. The result of the definitive calculation may differ from the preliminary calculation. The estimated solvency ratio is not audited.

# **SOLVENCY REQUIRED CAPITAL AS AT 31 DECEMBER 2023**



Total solvency ratio computed by comparing the sum of SCR and Factoring required capital to the total available own funds eligible under Solvency II

## **SCR** calculation

1 year time horizon; measures own funds maximum losses with a 99.5% confidence level

## **Factoring required capital**

10.5% x RWA (RWA according to Standard Approach under CRR)

<sup>1</sup> The estimated Solvency ratio disclosed in this presentation is a preliminary

estimated Solvency ratio is not audited.

calculation based on Coface's interpretation of Solvency II and using the Partial Internal Model; final calculation could result in a different Solvency ratio. The

coface





## **KEY TAKE-AWAYS & OUTLOOK**

## Coface delivers stable net income under IFRS17 methodology in a slowing economy

- Net combined ratio under IFRS 17 further improved at 64.3%
- Annualized RoATE (Return on Average Tangible Equity) at 13.4% in challenging financial markets (Real estate, Argentina, hyperinflation in Turkey)
- > Business information (+17%) and debt collection (+42%) confirm they both represent profitable growth opportunities for Coface

Coface has met or exceeded all Build to Lead through the cycle targets

2024-2027 new strategic plan to be presented on 5th March and will leverage on Build to Lead successes







# **KEY FIGURES (1/2)**

## **QUARTERLY AND CUMULATED FIGURES**

Income statement items in €m / Quarterly figures	Q1-22	Q2-22	Q3-22	Q4-22	Q1-23	Q2-23	Q3-23	Q4-23	%	%ex.FX*
Insurance revenue	359.2	374.0	403.5	379.0	395.3	407.8	384.7	371.3	(2.1)%	+1.6%
Services revenue	68.8	71.6	70.1	73.0	79.8	76.8	73.4	79.2	+8.6%	+7.8%
REVENUE	428.0	445.6	473.5	452.0	475.1	484.5	458.1	450.4	(0.3)%	+2.7%
UNDERWRITING INCOME(LOSS) AFTER REINSURANCE	82.3	109.5	84.9	72.0	95.3	103.5	91.2	105.4	+46.4%	+44.9%
Investment income, net of management expenses	11.3	11.5	13.5	(0.6)	(2.6)	4.0	13.0	(2.0)	+223.5%	NS
Insurance Finance Expenses	(11.5)	(10.4)	(10.5)	14.9	(2.4)	(12.3)	(15.4)	(9.9)	(166.3)%	(105.3)%
CURRENT OPERATING INCOME	82.0	110.6	87.9	86.2	90.4	95.2	88.9	93.5	+8.4%	(16.9)%
Other operating income / expenses	(1.2)	(3.2)	(0.7)	(4.5)	(0.3)	(0.4)	(0.2)	(4.0)	(11.9)%	(0.6)%
OPERATING INCOME	80.8	107.4	87.3	81.7	90.0	94.8	88.6	89.5	+9.5%	(17.8)%
NET INCOME	52.3	82.5	51.0	54.6	61.2	67.7	60.9	50.8	(7.0)%	(54.1)%
Income tax rate	31.0%	19.3%	32.8%	25.5%	25.5%	21.9%	24.2%	36.0%	+ 10.5 ppts.	

Income statement items in €m / Cumulated figures	Q1-22	H1-22	9M-22	FY-22	Q1-23	H1-23	9M-23	FY-23	%	%ex.FX*
Insurance revenue	359.2	733.2	1,136.6	1,515.7	395.3	803.1	1,187.8	1,559.1	+2.9%	+5.4%
Services revenue	68.8	140.4	210.4	283.4	79.8	156.6	230.0	309.2	+9.1%	+9.5%
REVENUE	428.0	873.5	1,347.0	1,799.0	475.1	959.7	1,417.8	1,868.2	+3.8%	+6.0%
UNDERWRITING INCOME(LOSS) AFTER REINSURANCE	82.3	191.8	276.7	348.6	95.3	198.8	290.0	395.4	+13.4%	+14.3%
Investment income, net of management expenses	11.3	22.8	36.3	35.7	(2.6)	1.4	14.5	12.4	(65.2)%	(122.9)%
Insurance Finance Expenses	(11.5)	(21.9)	(32.4)	(17.6)	(2.4)	(14.7)	(30.1)	(40.0)	+127.7%	+133.7%
CURRENT OPERATING INCOME	82.0	192.6	280.5	366.8**	90.4	185.5	274.4	367.9	+0.3%	(4.8)%
Other operating income / expenses	(1.2)	(4.3)	(5.0)	(9.5)	(0.3)	(0.7)	(0.9)	(5.0)	(48.1)%	(42.1)%
OPERATING INCOME	80.8	188.3	275.5	357.2	90.0	184.8	273.4	362.9	+1.6%	(3.8)%
NET INCOME	52.3	134.8	185.8	240.4	61.2	128.8	189.7	240.5	+0.0%	(10.0)%
Income tax rate	31.0%	24.3%	26.8%	26.5%	25.5%	23.7%	23.8%	26.8%	+ 0.3 ppts.	



<sup>\*</sup> Also excludes scope impact

<sup>\*\*</sup> Expenses for €0.8m have been reclassified as commissions for 2022.

# **KEY FIGURES (2/2)**

## **REVENUE BY REGION: QUARTERLY AND CUMULATED FIGURES**

Total revenue by quarter - in €m	Q1-22	Q2-22	Q3-22	Q4-22	Q1-23	Q2-23	Q3-23	Q4-23	V%ex. FX*
Northern Europe	94.7	92.8	92.7	92.9	102.2	97.9	91.2	88.2	(4.8)%
Western Europe	79.8	87.0	103.9	88.9	96.6	97.7	95.4	90.3	+1.4%
Central Europe	46.9	42.6	48.5	43.9	45.0	46.1	41.0	45.0	(0.9)%
Mediterranean & Africa	115.9	120.9	122.9	125.0	133.2	133.8	131.8	127.6	+6.5%
North America	36.2	43.5	43.7	45.0	41.9	43.5	42.9	43.5	+2.0%
Latin America	22.9	25.3	28.5	24.1	26.4	28.1	22.1	23.8	+26.1%
Asia Pacific	31.5	33.5	33.4	32.1	29.8	37.5	33.7	32.1	+1.3%
Total revenue	428.0	445.6	473.5	452.0	475.1	484.5	458.1	450.4	+2.7%

Total revenue Cumulated - in €m	Q1-22	H1-22	9M-22	FY-22	Q1-23	H1-23	9M-23	FY-23	V%ex. FX*
Northern Europe	94.7	187.5	280.1	373.1	102.2	200.1	291.3	379.6	+2.0%
Western Europe	79.8	166.8	270.7	359.6	96.6	194.3	289.8	380.1	+5.9%
Central Europe	46.9	89.5	138.0	182.0	45.0	91.1	132.1	177.1	(4.5)%
Mediterranean & Africa	115.9	236.8	359.7	484.7	133.2	267.0	398.7	526.3	+12.4%
North America	36.2	79.7	123.4	168.4	41.9	85.4	128.4	171.8	+5.6%
Latin America	22.9	48.2	76.7	100.8	26.4	54.5	76.5	100.3	+11.1%
Asia Pacific	31.5	65.0	98.4	130.5	29.8	67.3	101.0	133.1	+5.2%
Total Group	428.0	873.5	1,347.0	1,799.0	475.1	959.7	1,417.8	1,868.2	+6.0%

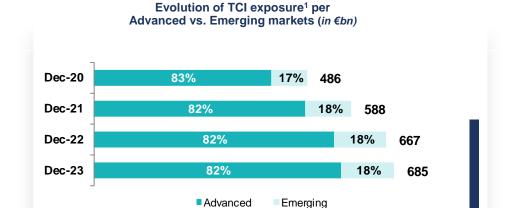
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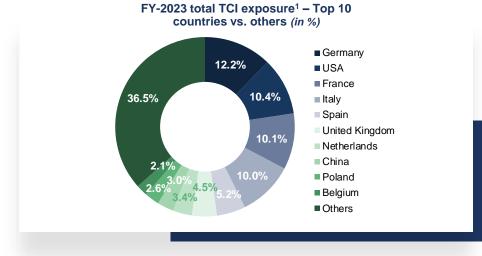
www.coface.com/investors/financial-results-and-reports

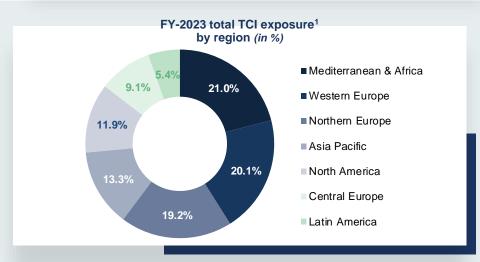


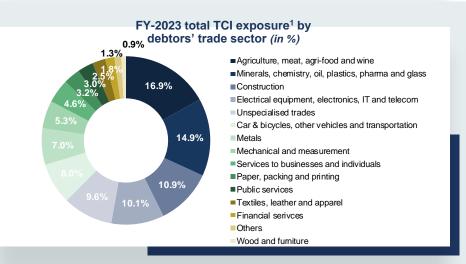
<sup>\*</sup> Also excludes scope impact

# **EXPOSURE IN EMERGING MARKETS MAINTAINED AT A STABLE SHARE**











¹ Insured receivables: theoretical maximum exposure under the group's insurance policies : €685.1bn as of 31/12/2023 vs. €666.9bn as of 31/12/2022

# **COMBINED RATIO CALCULATION**



loss ratio before reinsurance  $\frac{(B)}{(A)}$ + cost ratio before reinsurance  $\frac{(C)}{(A)}$ 

> Combined ratio after reinsurance

loss ratio after reinsurance  $\frac{(E)}{(D)}$ + cost ratio after reinsurance  $\frac{(F)}{(D)}$ 

Ratios	FY-2022	FY-2023
Loss ratio before reinsurance	35.5%	35.8%
Loss ratio after reinsurance	39.7%	37.7%
Cost ratio before reinsurance	31.7%	31.5%
Cost ratio after reinsurance	28.0%	26.6%
Combined ratio before reinsurance	67.2%	67.3%
Combined ratio after reinsurance	67.6%	64.3%

In Cl.	EV 2000	EV 0000
In €k	FY-2022	FY-2023
Earned Premiums		
Insurance revenue [A]	1,515,663	1,559,063
Ceded premiums	(408,812)	(424,015)
Net earned premiums [D]	1,106,850	1,135,048
Claims expenses		
Claims expenses [B]	(537,689)	(558,048)
Loss component	2,735	596
Ceded claims	99,313	130,559
Ceded loss component	(608)	(275)
Net claims expenses [E]	(438,985)	(427,764)
Technical expenses		
Operating expenses	(774,376)	(810,002)
Employee profit sharing sharing and incentive plans	10,120	9,193
Other revenue	283,367	309,168
Operating expenses, net of revenues from other services before reinsurance [C]	(480,888)	(491,641)
Commissions received from reinsurers	171,469	189,490
Operating expenses, net of revenues from other services after reinsurance [F]	(309,420)	(302,151)

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# **Q4-23 RESULTS VS. CONSENSUS**

in M€	# of replies	Consensus	Q4-2023	Spread	Comment
Total revenue	5	449	450	+1	Still positive client activity (+2.3%) but H2-23 is negative with
Gross Earned Premiums	5	372	371	(1)	inflation decelerating
Net Earned Premiums	5	272	271	(1)	Stable reinsurance cession
NEP/GEP	5	73.1%	73.0%	(0.1) ppt	Stable reinsurance renewals
Net underwriting income	5	77	105	+29	Lower loss ratio
Net Investment Income	5	8	(2)	(10)	€16m FX charge mostly related to Argentina
Insurance Finance Expenses	5	(13)	(10)	+3	Slightly declining as expected
Current operating income	5	72	93	+22	Better underwriting income
Other operating & Restructuring charges	5	(2)	(4)	(2)	-
Operating Income	5	70	89	+19	Better underwriting income
Net income	5	45	51	+6	Debt refinancing and higher tax rate
Net Loss Ratio (%)	5	42.2%	29.6%	(12.6) ppts	Partial large loss recovery (Brazil), high opening
Net Cost Ratio (%)	5	29.0%	29.4%	+0.4 ppt	Investments and high reinsurance commissions
Net Combined Ratio (%)	5	71.2%	59.0%	(12.2) ppts	Better loss ratio



# **MANAGEMENT TEAM**

### GROUP MANAGEMENT COMMITTEE

## GROUP EXECUTIVE COMMITTEE



Xavier DURAND
Chief Executive Officer

- +30 years of international experience in regulated financial services
- Working for Coface since 2016



## Pierre BEVIERRE Human Resources Director

 +25 years of experience in insurance & related services
 Working for Coface since 2017



Cyrille CHARBONNEL Underwriting Director

- +25 years of experience in credit insurance
- > Working for Coface since 2011



# Declan DALY Operations Director

- +25 years of exp. in financial services and manufacturing
- > Working for Coface since 2017



## Nicolas GARCIA Commercial Director

- +20 years of experience in credit insurance
- Working for Coface since 2013



# Phalla GERVAIS CFO & Risk Director

- +25 years of experience in banking & finance
- Working for Coface since 2021



Carole LYTTON
General Secretary

- +40 years of experience in credit insurance
- > Working for Coface since 1983



# **Keyvan SHAMSA Business Technology Dir.**

- +25 years of exp. in financial market information systems
- > Working for Coface since 2018



Thibault SURER
Strategy & Development Dir.

- +25 years of experience in financial services
- > Working for Coface since 2016



## Hugh BURKE CEO Asia Pacific

- +20 years of international exp. in trade credit insurance
- Working for Coface since 2016



# Matthieu GARNIER Information Services Director

- +20 years of exp. in financial market information systems
- Working for Coface since 2019



# Jaroslaw JAWORSKY CEO Central & Eastern Europe

- +25 years of experience in insurance & financial services
- Working for Coface since 2006



# Katarzyna KOMPOWSKA CEO Northern Europe

- +25 years of experience in credit insurance
- Working for Coface since 1990



# Marcele LEMOS CEO Latin America

- +20 years of experience in insurance
- > Working for Coface since 1999



# Antonio MARCHITELLI CEO Global Specialties

- +25 years of experience in insurance
- Working for Coface since 2013



Cécile PAILLARD
CEO Mediterranean & Africa

- +15 years of experience in insurance
- Working for Coface since 2017



Carine PICHON
CEO Western Europe

- +20 years of experience in credit insurance
- > Working for Coface since 2001



Oscar VILLALONGA
CEO North America

- +20 years of experience in financial services
- > Working for Coface since 2019



# **CORPORATE GOVERNANCE AS OF 31 DECEMBER 2023**

Board of directors

Chairman (independent)



**Bernardo SANCHEZ INCERA** Age: 63

Board member

Independent directors



Isabelle LAFORGUE Age: 43 Dir. Digital, Transformation & Innovation

AstraZeneca France



Laetitia LEONARD-REUTER Age: 48 CFO Generali France



**Nathalie LOMON** Age: 52 Non-executive board member



Age: 54 Group Human Resources Dir. Hermes International



**Laurent MUSY** Age: 57 CEO **Terreal** 

Non independent directors\*



Janice ENGLESBE Age: 55 Senior VP & Chief Risk Officer



**Chris HOVEY** Age: 57 > Chief Operations Officer



**David GANSBERG** Age: 51 > CEO Global Mortgage Group



**Nicolas PAPADOPOULO** Age: 61 President & Chief Underwriting

\* Representing Arch Capital Group Ltd.

Key figures

10

Directors

Chairman Independent

Independent Directors

60%

50%

Female Directors 50%

Non-French Directors

## **AUDIT & ACOUNTS COMMITTEE**

- 3 members: 2 independents incl. the chairman
  - > Laetitia Leonard-Reuter (Chm.)
  - > Isabelle Laforque
  - David Gansberg

#### **RISK COMMITTEE**

- > 4 members: 3 independents incl. the chairman
  - > Nathalie Lomon (Chm.)
  - → Isabelle Laforque
  - → Laurent Musy
  - Janice Englesbe

## **NOMINATION, COMPENSATION & CSR** COMMITTEE

- 3 members: 2 independents incl. the chairman
  - > Sharon MacBeath (Chm.)
  - > Bernardo Sanchez Incera
  - > Nicolas Papadopoulo

### 100%

board's committees chaired by female dir.



# FINANCIAL CALENDAR & INVESTOR RELATIONS CONTACTS

Calendar							
Next Event	Date						
Capital Market Day	5 March 2024 – Paris						
Q1-2024 Results	6 May 2024 (after market close)						
2023 Annual shareholders meeting	16 May 2024						
H1-2024 Results	5 August 2024 (after market close)						
9M-2024 Results	5 November 2024 (after market close)						

## Coface is scheduled to attend the following investor conferences & roadshows

Next Event	Date
Roadshow Paris (CEO & CFO)	6 March 2024
Roadshow London (CEO & CFO)	7 March 2024
Roadshow US (NY, Boston, Chicago)	12-14 March 2024
European Financials Conference – Goldman Sachs	4 June 2024 – Madrid
Mid & Small Caps - Portzamparc BNP Paribas	11 June 2024 – Paris
CIC Forum by Market Solutions	21 November 2024 – virtual
ODDO BHF Forum 2025	9-10 January 2025 – Lyon 13 January - virtual

## Own shares transactions

Date	Liquidity Agreement	LTIP	Buy-back (cancellation)	Own shares transactions		
				TOTAL (in shares)	% Total of # Shares	Voting rights
31/12/2023	113,212	1,059,690	0	1,172,902	0.78%	149,006,890

## IR Contacts: investors@coface.com

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# IMPORTANT LEGAL INFORMATION

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Participants should read the interim financial report for the period ending 30 June 2023 and complete this information with the Universal Registration Document for the year 2022. The Universal Registration Document for 2022 was registered by the *Autorité des marchés financiers* ("AMF") on 6 April 2023 under the number D.23-0244. These documents all together present a detailed description of the Coface Group, its business, strategy, financial condition, results of operations and risk factors.

This presentation contains certain forward-looking statements. Such forward looking statements in this presentation are for illustrative purposes only. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. The forward-looking statements are based on

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